



Barbican Centre Board

Date: WEDNESDAY, 28 NOVEMBER 2012

Time: 11.00 am

Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members:

Deputy Catherine McGuinness (Chairman)	Christopher Purvis (Ex-Officio Member)
John Tomlinson (Deputy Chairman)	Matthew Richardson
Tom Hoffman	Deputy Richard Regan
Roly Keating	Sue Robertson
Vivienne Littlechild	Keith Salway
Jeremy Mayhew	Deputy Dr Giles Shilson
Brian McMaster	Jeremy Simons
Deputy Wendy Mead	Alderman David Graves (Ex-Officio Member)
Cllr Guy Nicholson	John Scott (Ex-Officio Member)

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Lunch will be served in Guildhall Club at 1pm

John Barradell
Town Clerk and Chief Executive

AGENDA

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

Standing Declarations -

Deputy Catherine McGuinness has declared a general personal interest as a Trustee of the Guildhall School Development Fund, and as Chair of Governors of the City Academy, Hackney, which benefits from work with the Creative Learning Department.

Cllr Guy Nicholson has declared a general personal interest as a Regional Council Member for London Arts Council England, a Board observer to Hackney Empire Ltd, as a Non-Executive Director of CREATE Ltd.

Roly Keating has declared a general personal interest as a BBC employee with regard to the Barbican Centre's connection with BBC's Orchestras and the BBC's Digital Partnership with the Arts Council.

Christopher Purvis has declared a general personal interest as the (unpaid) Chairman of the Trustees of the Academy of Ancient Music which, in the 2010-11 season, had an engagement at the Barbican Hall and has engagements planned for the future.

3. **MINUTES**

To approve the public minutes and summary of the meeting held on 26 September 2012.

For Decision
(Pages 1 - 4)

4. **MINUTES OF THE FINANCE COMMITTEE - TO FOLLOW**

To receive the public minutes and summary of the meeting of the Finance Committee of the Barbican Centre Board held on 13 November 2012.

For Information

5. **MINUTES OF THE RISK COMMITTEE**

To receive the public minutes and summary of the Risk Committee of the Barbican Centre Board held on 11 October 2012.

For Information
(Pages 5 - 8)

6. **ELECTION OF ADDITIONAL MEMBERS TO THE BARBICAN RISK COMMITTEE**
To elect two additional Members to the Barbican Risk Committee.

For Decision

7. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.

For Information
(Pages 9 - 22)

8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

10. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

Item No.	Exemption Paragraph(s)
11-23	3
24 & 25	-

11. **NON PUBLIC MINUTES**

To approve the non-public minutes of the previous meeting held on 26 September 2012.

For Decision
(Pages 23 - 28)

12. **NON PUBLIC MINUTES OF THE FINANCE COMMITTEE - TO FOLLOW**

To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 13 November 2012.

For Information

13. **NON PUBLIC MINUTES OF THE RISK COMMITTEE**

To receive the non-public minutes of the Risk Committee of the Barbican Centre Board held on 11 October 2012.

For Information
(Pages 29 - 32)

14. **BARBICAN NOMINATIONS COMMITTEE**

To receive the non-public minutes and summary of the Nominations Committee of the Barbican Centre Board held on 3 October 2012

For Information
(Pages 33 - 36)

15. **OUTSTANDING ACTIONS OF THE BOARD**
Report of the Town Clerk
For Information
(Pages 37 - 38)
16. **MARKETING AND COMMUNICATIONS PRESENTATION**
Presentation by the Director of Audiences and Development, the Head of Marketing and the Head of Communications.
For Information
(Pages 39 - 74)
17. **BUSINESS REVIEW - FINANCIAL YEAR 12/13 PERIOD 6**
Report of the Chief Operating and Financial Officer.
For Information
(Pages 75 - 92)
18. **BARBICAN CENTRE - BUDGET 2013/14**
Report of the Chief Operating and Financial Officer.
For Decision
(Pages 93 - 110)
19. **UPDATE ON CAPITAL WORKS**
Report of the Operations & Buildings Director, the Barbican Centre.
For Decision
(Pages 111 - 122)
20. **BARBICAN TICKETING/CRM SYSTEM PROCUREMENT AND DECISION**
Report of the Director of Audiences and Development.
For Decision
(Pages 123 - 124)
21. **CAPITAL CAP - RISKS ASSOCIATED WITH PROGRAMME CUTS**
Report of the Managing Director, the Barbican System.
For Decision
(Pages 125 - 130)
22. **DEVELOPMENT REPORT**
Report of the head of Development, Barbican Centre.
For Information
(Pages 131 - 146)
23. **RISK REGISTER UPDATE**
Report of the Chief Operating and Financial Officer.
For Information
(Pages 147 - 186)
24. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
25. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**